La Posada Hotel Fire
McAllen, Texas
(February 25, 1987)

Investigated by: Jeffrey M. Shapiro, P.E.

This is Report 001 of the Major Fires Investigation Project conducted by TriData Corporation under contract EMW-88-C-2277 to the United States Fire Administration, Federal Emergency Management Agency.
LA POSADA HOTEL FIRE
McAllen, Texas February 25, 1987

Investigated by: Jeffrey M. Shapiro, P.E.

Local Contacts: Chief Butch Derr
F.M. Honore Castro
Lt. Richard Loza
City of McAllen Fire Department
101 S, Bicentennial
McAllen, TX 78501

OVERVIEW

On February 25, 1987, the successful operation of a smoke detector provided the early warning that mitigated a potential multiple death fire in the La Posada Hotel in McAllen, Texas. Though the fire caused approximately $150,000 in damages, 155-160 occupants were evacuated with only one serious injury. The fire was caused by smoking in bed and sent heavy smoke throughout most of the hotel. Key negative factors in the fire included the lack of self-closing doors between guest rooms and corridors, open stairwells, and the lack of sprinklers and fire alarm systems. Key positive factors included smoke detectors in each room, light fire loading, fire resistive construction, and an unusually high proportion of occupants familiar with the hotel.

BACKGROUND

The La Posada Hotel is a designated historic structure registered with the State of Texas. The original structure was built in 1918. In 1973, the building was struck by lightning which caused a major fire that destroyed the original structure with the exception of some exterior walls. The rebuilt building is three stories tall with 164 guest rooms plus meeting facilities. (See Figure 1.)
Codes

McAllen currently uses both the Southern Standard Building Code and the full set of National Fire Codes. Based upon the time frame for construction provided by Fire Department sources, the building probably was constructed to the 1973 Southern Standard Building Code. Additionally, NFPA 101, Life Safety Code, may have been applied. Though NFPA 101 contains provisions for safety in existing buildings, no retroactive enforcement program had been established.

Construction

The building was completely reconstructed using non-combustible, fire resistive construction. The structural frame consists of concrete double-tee floor assemblies and masonry block walls. The overall fire protection classification appears to be Type II, fire resistive. All guest rooms are separated from other guest rooms, corridors, and public areas by at least one-hour fire resistive construction with the exception of corridor doors.

Corridor doors to guest rooms are panel-style wood doors, non-rated and without closing devices. These doors are hung in solid wood frames.

Exits

Exiting from the guest rooms was through interior corridors or through an operable window in each room. (See Figures 2 and 3.) The building has four interior exit stairways all of which are unenclosed or inadequately enclosed, based upon the criteria for new and existing hotels contained in NFPA 101, Life Safety Code. (See Figures 4 and 5.)

Interior Finishes

All interior wall surfaces are painted. Floors in guest rooms and guest room access corridors are carpeted. (See Figure 6.)
Fire Protection System and Equipment

The only fire protection equipment in the hotel consisted of 2½ gallon pressurized water fire extinguishers, 1½ inch occupant use hose cabinets supplied by domestic water only, and battery-powered single station smoke detectors in guest rooms and storage areas. The smoke detectors are General Electric SMK-6/M1. They were located above the ceiling in the return air plenum for the room (See Figure 7.) This location is not the recommended location according to NFPA 72E, standard on automatic fire detectors.

Fire Department

McAllen Fire Department operates six fire stations with 111 personnel. The Department operates six engines, one truck, one rescue, and a crash-fire-rescue vehicle.

THE FIRE

The fire originated in Room 123 in the north wing of the hotel. That wing contained 22 guest rooms and two storage rooms on the first floor.

According to the room occupant's statement to fire investigators, he returned to the hotel at approximately 11:00 p.m. under the influence of alcohol and lay down on the bed to watch television while smoking. He fell asleep and the cigarette ignited a small area of bedding. The smoke detector alarmed at approximately 1:00 a.m.

At the time of the fire only two hotel staff members, a night auditor and a janitor, were on duty. Having heard the smoke alarm from the front desk, which was located approximately 50 feet down the corridor from Room 123, the two staff members went into the corridor and determined that the alarm was in Room 123. They then went back to the desk and called that room. The occupant said everything was OK, and no further action was taken.
Approximately 15 minutes later, the occupant called the front desk to advise that there had been a fire and that there was some damage. He requested that a staff member come assess the damage so that he could make restitution. The night auditor advised that the hotel would handle the matter in the morning when the occupant checked out.

The occupant then removed the mattress from the box spring and placed the mattress vertically against the wall adjacent to the bed, leaning it against the window curtains. He then opened the window to remove the smoke odor unknowingly providing a fresh air source to the mattress which was still smoldering. The occupant then went back to sleep on the box spring.

Sometime after 4:00 a.m., the occupant was again awakened by the smoke detector and discovered flames involving the mattress and spreading to the curtains. He went outside the room leaving the door open behind him went to the front desk, and advised the auditor to call the fire department. He went back to the room with the janitor and a 2 ½ gallon pressurized water fire extinguisher. At this point, flames were rolling off the ceiling. The janitor first used the extinguisher with no success. The occupant then took the extinguisher and crawled into the room to attempt extinguishment. The extinguisher expired, and the occupant backed out leaving the door open behind him (See Figures 8 and 9.)

The fire began to extend out the doorway into the corridor. (See Figure 10.) The janitor went to the 2nd and 3rd floors and began awakening guests. Many guests came into the corridors to check the commotion. Fire was continuing to extend towards the front desk on the first floor level, and smoke was spreading throughout the corridors in the north, east, and west wings of the hotel on all three floors. On upper floors, smoke was particularly heavy in the north and east wings having traveled primarily up the open "grand" stairway in the lobby. Glass stairway doors separating the other stairways from the first floor corridor remained in place for between five and ten minutes before failing. The hotel's assistant manager was on the premises and was notified of the fire immediately after the Fire
Department was called. She left her room and attempted egress through an interior stairway. Upon opening the glass door to the first floor corridor, she was exposed to heavy smoke. Smoke spread was so rapid that by the time she was able to return to the second floor, it too was smoke-filled, and she was forced to break a window with a chair to escape to an outside balcony.

The fire department received its first notification of the fire by telephone from the night auditor at 04:13 a.m. The first dispatch was made sending a first alarm assignment at 04:13 with the first units arriving on the scene at 04:14. Initial dispatch consisted of two engines, one truck, one rescue unit, and one Deputy Chief, a total of 11 personnel. The first unit arriving noted fire in the lobby, corridor, and the room of origin. As yet, many occupants were still unaware of the fire. Others were evacuating through smoky corridors or awaiting rescue at windows. Given the number of occupants at windows requiring rescue, the initial fire department operations were geared to ground ladder rescues. Actual firefighting was limited to one handline placed into service at the room of origin through the exterior window by a single firefighter. Later, a second handline was placed in service from the interior. Though the fire was extinguished relatively quickly, the size of the structure, the number of occupants, and the extent of smoke spread necessitated fire department operations escalating to a third-alarm.

Of the 164 guest rooms available for rental at the time of the fire, 125 were occupied. The estimated total number of occupants in the building at the time of the fire was 155-160. According to fire department reports, approximately 15 people were rescued by ground and aerial ladders, and the remainder escaped on their own or were escorted out through smoky halls and interior stairway exits by fire department personnel.

The only serious injury reported was that of a woman who was fitting on a window ledge on the third floor calling for help when the fire department arrived, and either jumped or fell. Fire damage was limited to the room of origin, approximately fifty feet of corridor space in either
direction, and a small area at the front desk. Smoke damage was considerable throughout the north, east, and west wings.

**ANALYSIS OF SIGNIFICANT FACTORS**

**Building Construction and Contents**

The combination of a light fire loading and non-combustible, fire resistive building construction helped limit the fire damage to the room of origin and the corridor in the immediate vicinity. Combustible contents in the room of origin were limited to a wood desk, two wood chairs with small seat and/or back pads, a wood dresser, a television with stand, drapes, and a bed. (See Figure 3.) The mattress consisted of 30% urethane foam, 40% blended cotton felt, and 30% sisal. (See Figure 11.) It was apparently purchased only three years ago which would indicate compliance with federal smolder resistance standards. However, the testing for compliance with federal standards doesn't contemplate a vertical mattress placed against combustible curtains next to an open window. The bedding, furniture upholstery, and window curtains were unlabeled and probably ignited easily. The only combustible materials in the corridor were the carpeting and decorative wood beams on the non-combustible ceiling. The lack of rated self-closing doors to guest rooms allowed smoke and fire to escape into the corridor from the room of origin, and the lack of stairway enclosures allowed smoke to spread to the upper floors.

**Fire Protection Equipment**

A key factor in the successful evacuation of occupants was the early warning provided by the smoke detector in the room of origin. Had the fire been fully extinguished when first detected, a major fire incident would not have occurred; however, the early detection of the rekindle was ultimately responsible for the escape of the room occupant, the early notification of the fire department, and the evacuation of guests. Texas
passed a law in 1983 which required all hotels, motels, and apartments to provide smoke detectors to protect sleeping areas.

The fire department did experience some trouble evacuating the building due to the lack of a fire alarm system. Many guests were unaware that there was a fire until fire department personnel knocked on the door to evacuate them. Some actually refused to leave until ordered to do so by police.

The lack of sprinklers and fire alarm systems placed additional demands on the fire department to rescue occupants. The fire department was able to gain control of the situation due to prompt notification and fast response times. Had sprinklers been present in the hotel's guest rooms, it appears that the fire might well have been controlled by one sprinkler head.

**Human Behavior**

Unlike the transient nature of occupants in a typical hotel, the La Posada was occupied almost entirely by guests who were somewhat familiar with the hotel. Eighty-five percent of the guests were with the Federal Deposit Insurance Corporation, and had been in the hotel for one and a half weeks at the time of the fire. Of the other 15 percent, many were seasonal guests who had been residing in the hotel for an extended period. Occupant familiarity is thought to have contributed to the large number of guests who were able to evacuate on their own, and probably eased the anxiety of those evacuated by the fire department in smoky conditions.

**Lessons Learned**

The La Posada fire demonstrated once again the value of smoke detectors in providing early, life-saving warning of fire. A working detector and the quick response of the fire department coupled with their tactical decision to focus manpower on safely evacuating the occupants were the main, positive lessons drawn from this fire. These points are discussed below.
Smoke Detectors Are Critical for Life Safety

Not once but twice the smoke detector in Room 123 alerted the occupant to a developing emergency. Unwise actions by the occupant and lack of a suitable response by the hotel's night employees after the first warning led to a rekindling of the mattress and the need for the second sounding of the detector. Given some of the other conditions present, e.g. lack of an alarm system, unenclosed/inadequately enclosed stairways, and the late hour the fire occurred (guests were sleeping and unaware), the losses in all likelihood would have far exceeded the one injury and $150,000 damage had it not been for the presence of a working detector.

Ironically, the detector was not properly located. It had been installed (as had the other guest room detectors) in the return air plenum rather than on the ceiling of the room. Moreover, the detector was a battery-operated type, not hard wired to the electrical system as is preferred for this type of occupancy.

Fire Officer Decision to Make Evacuation the Priority Lessened Risk of Greater Losses

The decision to assign 10 of 11 of the personnel on the first-arriving units to alert and evacuate occupants probably averted additional civilian casualties. Since there was no alarm system in the building, firefighters had to go door-to-door, a time-consuming job, before sleeping occupants could be awakened and helped to safety. The rapid spread of smoke escalated the danger, and more casualties might have occurred had the occupants not been warned to get out. As more units arrived, another 25 firefighters became available to rescue and evacuate people. Eight firefighters from one of the three mutual aid companies that responded also were assigned rescue duties.

In retrospect it would have been a good idea for firefighters to have gotten master keys at the outset so they could have alerted guests more quickly and avoided kicking in the guest room doors. (Keys were obtained after awhile.) Nevertheless, firefighters otherwise showed awareness of proper procedures, e.g. they propped open doors of rooms already evacuated,
established a check-point, oversaw the return to rooms and occupants' removal of their belongings, etc.

What lessons can be learned about areas for improvement? Most of the problems centered around certain building features and human behaviors that contributed to the start and spread of the fire. There are a number of key factors under both headings that should be examined.

Improper/Inadequate Building Features Helped Spread Fire

Once again we see the impact that building features can have either in containing or aiding the spread of fire and smoke. Among the more serious problems were:

- Guest room doors did not have automatic closures and were constructed of wood. The door to the room of origin was left open.
- Stairways leading to the second and third levels were not enclosed or were inadequately enclosed. Smoke spread through them.
- There was no central fire alarm system. Occupants had to be alerted by firefighters going door-to-door.
- There were no automatic sprinklers. Fortunately, fire-resistant construction and low fire load in the corridor helped check the spread of flames.
- A few rooms on the first floor had burglar bars installed over the exterior window. However, the Fire Department stated that the bars were easily removed and did not hamper rescue. Obviously, burglar bars are an impediment to emergency egress and when installed should have a clearly identified emergency egress release which occupants can use in an emergency. Such release devices are required by current codes.

Lack of Awareness of Fire Safety Rules Caused the Fire and Prevented Early Extinguishment

Human carelessness caused the La Posada fire. The occupant of Room 123 broke one of the cardinal rules in fire safety -- not to smoke in bed. Other mistakes were also made:
The occupant opened the window near where he placed the smoldering mattress.

Night shift employees, after hearing the first detector warning, accepted the guest's reassurance that nothing was wrong. Even when the occupant called 15 minutes later to report minor fire damage, they failed to check out the situation further.

The occupant left his room door open when he went to advise front desk personnel of the rekindled fire. After he and the janitor attempted to extinguish the fire, they left the room with the door hanging open.

These human behavior factors were, in large measure, responsible for the fire. Fire safe behavior would have prevented the fire in the first place.

**Conclusion**

The combination of early warning, limited combustible contents, occupant familiarity, and fast fire department action in evacuation were the prime factors which contributed to the successful outcome of the fire. The addition of a sprinkler system, a fire alarm system, rated self-closing doors, and enclosed stairwells could have helped to reduce losses and the risk to the occupants. All of these recommendations are included in the requirements or requests of the McAllen Fire Department for reconstruction of the hotel.

Further, losses and risk may have been reduced if a fire safety plan had been developed. A proper hotel fire safety plan, if provided, would likely have included training which instructed the staff to have called the Fire Department immediately upon any indication of a potential fire. In addition, such a plan would likely have contained provisions to prohibit a guest from returning to a fire area to fight a fire and provisions for evacuation of guests in a fire emergency.
Supplemental Information

Hotel Owner: Huntington Hotel Corp.
100 Crescent Court 17th Floor
Dallas, TX 75201
(214) 954-1700

Contact: Scott Lynch (Should have information on interior finishes, furnishings, and appointments used in hotel.)

On-Site Hotel Representative: Martha Estes
Assistant Manager
La Posada Hotel
100 North Main Street
McAllen, TX 78501
(512) 686-5411

Construction Plans Available through: Turner and Morales Architect
McAllen, TX
Figure 1. La Possada Hotel (view of the east end main entrance).

Figure 2. Typical interior corridor.
Figure 3. Guest room identical to room of origin. Note exterior window and contents.

Figure 4. Main entry foyer. The front door is to the right. The wall in the rear of the picture was erected after the fire to separate the damaged area. During the fire, smoke traveled past the front desk (visible in the lower portion of the wall behind the telephone operator) and up the "grand" stairway to the upper floor corridors.
Figure 5. Typical open stairway (view from second floor corridor).

Figure 6. Carpeting in interior corridor and guest room. Also note wood panel door without door closer.
Figure 7. Battery powered smoke detector in adjacent room. All detectors were located in return air plenum above filters and grilles in ceiling.

Figure 8. Room of origin. Mattress was standing up against wall with window.
Figure 9. Room of origin.

Figure 10. View from the front desk into the corridor towards the room of origin. Note the descending smoke mark level on wall towards the area of origin.
Figure 11. Mattress identification tag.
APPENDIX A

1. Texas Fire Incident Reporting System Incident Report
2. McAllen Fire Department Dispatcher's Incident Report
3. Floor Plan Indicating First Floor Layout and Damage
4. Site Plan Indicating Fire Department Deployment
5. Narrative Reports of Fire Department Personnel
6. Recommendations and Requirements for Re-construction
**TEXAS FIRE INCIDENT REPORTING SYSTEM**

**Incident Report**

**McALLEN**
Fire Department

**TEXFIRS INCIDENT REPORT**

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**Occupant Name**

- LA Posada - Hotel
  - Telephone: 688-5414
  - Room No: 123

**Owner Name**

- Address: Houston, Texas
- Telephone: 727-2893

**Method of Alarm from Public**

- 512 - 687-1111
- STRUCTURE FIRE

**Extinguishment**

- 111

**No Fire Service Personnel Used at Scene**

- 101

**No Engines Used at Scene**

- 101

**No Air Apparatus Used at Scene**

- 101

**No Other Vehicles Used at Scene**

- 101

**No Incident related Injuries**

- 100

**No Incident-related Fatality**

- 100

**Fallout, Property Type**

- Hotel
- 141
- NOT APPLICABLE

**Area of Fire Origin**

- Bedroom

**Level of Fire Origin**

- 1st floor level
- 0 feet
- 11

**Form of Heat of Ignition**

- Cigarette
- 131

**Type of Material Ignited**

- Finished Goods
- 172

**Ignition Factor**

- 131

**Construction Type**

- Site built
- 11

**Construction Method**

- 11

**OCCUPATIONAL**

- 11

**NO SPRINKLERS**

- 18

**Fire Extinguishment**

- OFFICE BLOCK

**Date**

- 2/26/97

**Time from Alarm to Agent Application**

- 850,000
- 20

**Dollar Loss**

- 2,295,999
- 12

**Property Damage Classification**

- 16

**Officer in Charge (Name, Position, Assignment)**

- 2/26/97

**Incident Date**

- 2/26/97

**Complete Below**

**Check boxes if remarks are made on reverse side**
Type of Incident: Structure fire
Location Received: La Posada 100 N. Main
Dispatcher: Juan Robledo
Who Investigated Incident: Fire Marshal Castro
First Unit on Scene: Engine 1
Structure Dimensions: 250 W 250 H 35 H
Weather: Approx Temp 55 Wind NW5 MPH Humidity 100%
Insured by:
Gallons Used: 1600 Light Water Used: 0
Total Man Hours (All Units) H 110 M 36 S 0
10-97 (1st Unit): 0414
Control Time: 0619
10-98 (Last Unit): 1110
10-14 (Last Unit): 1116
I:
V: 2,500,000
L: 350,000
S: 2,150,000
Remarks:
On Engine 1 arrival there was smoke and fire visible on the north side of the building. There were people on the 2nd and 3rd windows calling for help. Only 1 man was assigned to confine the fire and managed to promptly knock down most of the fire. The rest of the manpower were assigned to rescue and evacuate all people from the hotel. A second and third alarm were called and all were given orders to rescue and evacuate all people on all floors. This was all done first.

Mutual aid was called for from Edinburg, Pharr, and Mission. Edinburg responded with 3 units and 8 men. We used the men to assist evacuation, and rescue unit lights.

Pharr responded with 2 units and 12 men. We used Pharr's light and air and their manpower to overhaul the fire.

Mission responded with 2 units and 15 men. We used their rescue truck for air and lights and their men for overhaul and salvage.
Dispatcher's Incident Report

Date: 2-25-87
Time of Alarm: 0413 hrs.
Location: La Posada, room #223
Type of Alarm: 3 ALARM FIRE

Officer in Charge: 111
Person Reporting Alarm: Armando Palma
City Limits: Yes

Census Tract: 211
Remarks: Cont'd information from first page.

736 hrs. - Alpha 1 requested Cadets at scene,
710 hrs. - Bravo 3 requested ambulance eastside parking lot, Code 3, Catalina ambulance advised.

Time of Arrival 1st Unit: 0414 hrs.

Dispatcher's Incident Report

Date: 2-25-87
Time of Alarm: 0413 hrs.
Location: La Posada, room #223
Type of Alarm: 3 ALARM FIRE

Officer in Charge: 111
Person Reporting Alarm: Armando Palma
City Limits: Yes

Census Tract: 211
Remarks: Hotel Fire.

17 hrs. - 2nd alarm, advised water plant.
22 hrs. - 3rd alarm, mutual aid requested from Pharr, Edinburg, & Mission.
17 hrs. - Charlie 4 requested ambulance, Main St. Side of Parking Lot, Catalina ambulance advised.
46 hrs. - Bravo 5 requested ambulance.
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<th>IN SERVICE</th>
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| OFF DUTY | |
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| TOTAL    | Next Page | 1 | 1042 hrs. | 1 |
TO: Deputy Chief, George Ausborn
FROM: Lieutenant Juventino Villarreal
DATE: February 26, 1987
SUBJECT: La Posada Hotel Fire

On February 25, at 0413 hours, an alarm was dispatched at La Posada Hotel room 223. Engine 6 arrived at the north side and proceeded to the east side and parked in front of the entrance. There were people on the balconies of the second (2nd) and third (3rd) floors. We advised them to stay calm and proceeded to get them down. There were approximately (7) occupants.

Then pulled the 300' line and advanced the line to the main entrance. The line was left charged for the incoming units to do the firefighting.

We then proceeded to the north side of the third floor where the concentration of smoke was heavier and began the evacuating of occupants room by room. We evacuated approximately (6) occupants. Engine 6 with the help from Engine 3 evacuated all the third floor then I advised Captain Vela that the third floor was clear.

Then we proceeded with the north side of the 2nd floor and at this time, one firefighter and I were exhausted from knocking doors open so I sent him to get a master key. Approximately a minute later he arrived and the evacuation continued. At this time, we were joined by Engine 5 crew. On room 235, we knocked the door open and found a couple sleeping and advised them to evacuate because of the heavy smoke and they said they were going to get some clothes on. And so I left a firefighter there to escort them out. Then we found a group of
about (12) occupants in the inside balcony and we escorted them out of the building. Then, we continued but found that the south part of the second (2nd) floor had been evacuated so I made a quick search of the south side and then advised Captain Vela that the 2nd floor was clear. Then Engine 6 crew with the people working overtime made quick and thorough search of the third (3rd) floor again and posted a guard at the south exit leading to the parking lot.

On my second search of the second floor I found out that the people on room 235 did not want to evacuate so, I went and got two Police Officers and they evacuated these people.

Then I continued and posted a guard on the second floor south exit and proceeded to the lobby area. I was advised that the fire was out and to go take a break.

After the break we helped Chief Garza with the process of taking occupants to their rooms to get their belongings, then we were relieved.

Sincerely,

Lt. Juventino Villarreal
TO: Deputy Chief, George Ausborn
FROM: Lieutenant Juan G. Menchaca
DATE: February 26, 1987
SUBJECT: La Posada Hotel Fire

Sir:

The following is an account of Engine 5 and crew’s role in the 3rd alarm incident at La Posada Hotel on February 25, 1987:

With a one minute estimated time of arrival, I radioed Whiskey 1 and requested assignment for Engine 5. Whiskey 1 assigned Engine 5 to the west side of the complex’s exterior to commence evacuation of the 3rd floor. A secondary assignment was to enter and perform search and rescue. Upon our arrival we set up the Tele Squirt’s boom and proceeded to perform rescue evacuation with the aerial ladder on Engine 5 in company with Ladder 4. Once the situation on the 3rd floor’s west side was under control, Firefighter del Angel and myself entered through room 345’s balcony window. We then commenced search and rescue of the 3rd floor. The west hallway rooms were searched with several requiring forcible entry. The same operation was carried out on the north hallway rooms. Several rooms were found to be occupied and required to escort the occupants out to safe areas. The operation to search and rescue was carried out until satisfaction came that the 3rd floor was secure. Once control of the situation on the 3rd floor was accomplished, Engine 5’s crew worked on getting our unit back in service. Once Engine 5 was placed 10-8 at the scene, our crew was assigned to Charlie 2 to assist with the hotel occupants. This assignment required that we escort the rooms occupants through a check-point and up to their rooms. Once at the room the occupants were allowed to gather and remove their personal belongings. After this we were ordered to then escort them out through the check-point. This assignment was carried out until released to return to Fire Station 5.

Sincerely,

[Signature]

Lieutenant Juan G. Menchaca
TO: Deputy Chief, George Ausborn

FROM: Lt. Guadalupe Castillo Jr.

DATE: February 26, 1987

SUBJECT: Actions Taken at La Posada Hotel

Upon receiving the alarm, Engine 4 crew consisting of (3) men responded to the fire. When arriving at the scene we entered the main lobby. There was some fire above the front deck and the hallway at the Northeast corner of the hotel. A hose line was in place but little or no water pressure at the time. Capt. Vela called on the radio saying to start Rescue Operations. Receiving the orders we started the Rescue Operation at once. We took the second floor and started working our way west around the hotel. We found some persons and took them out of the hotel. All the rooms were checked by opening the door and after checking the room a chair was placed in the doorway. The number of persons taken out of the hotel were over (10) and still more persons were taken out from the south side of the second floor.

All of my actions were Rescue Operations and no fire fighting on the second floor.

I did notice that the fire was under control when we were taking persons out through the main lobby.

After a control time was given I helped the hotel guest go back to their rooms and watch them pack their clothes and leave the hotel.

We the crew of Engine 4 returned to our station and were off duty for the day.

Sincerely,

Lt. Guadalupe Castillo, Jr.
TO: Chief, George Ausborn

FROM: Lt. Miguel Ayala

DATE: February 25, 1987

SUBJECT: La Posada Hotel Fire

We received a regular alarm assignment at 0413 hours at La Posada. Ladder 4, acknowledged to fire desk that it was responding on the initial regular alarm assignment. Ladder 4 gave a 10-97 at 0417 hours. Enroute to the fire, Whiskey 1, Captain Vela, gave the order to Ladder 4 to come in on Beech between Main and 15th and perform Rescue operations, Ladder 4 acknowledged with a 10-4 to the transmission, Ladder 4 arrived, positioned the truck, and started rescue operations. The only people visible at that time were people on the third floor. I was unable to approach one of the rooms due to a palm tree. I immediately ordered driver, Hector Cantu, to set up a ground ladder to help a female subject from the third floor. Hector Cantu and Juan Reyes set up a ladder and helped the female subject down. While Driver Cantu and Juan Reyes were doing their operation, I repositioned the bucket and helped four (4) different male subjects from four (4) different rooms from the third floor. The four (4) subjects walked the ladder down. After this, I noticed some individuals on the north side building trying to exit south through the walkway and into the burning building. I heard Charlie 4 transmitting that there were people on the balconies on the west side. I called Charlie 4 and asked permission to reposition Ladder 4 on the west side. Charlie 4 acknowledged and we repositioned Ladder 4 on the west side. We started evacuating the third floor, three (3) different rooms. At that time Whiskey 1, Captain Vela, had placed Lieutenants in charge of Second (2nd) and Third (3rd) floors and most other people were evacuated from within through the inside of the structure.

After finishing our rescue operations, we were ordered to help people up to their rooms and clear out their belongings.

Sincerely,

Lt. Miguel Ayala
TO: Deputy Chief, George Ausborn
FROM: Capt. Roberto Vela
DATE: February 26, 1987
SUBJECT: La Posada Hotel Fire

After receiving an alarm for Room 223 on fire at La Posada Hotel, we responded to east on Highway 83. As we turned north on 15th Street, I could see some smoke rising from the roof. I told my driver to go around and turn on Beech so that I could size up the situation, as we turned on Beech, we could see some people on the upper windows calling for help. We also saw fire rolling out of a window on the first floor. Engine 6 and Rescue 1 were right behind me. I ordered Engine 6 to go in on the front entrance and start rescue operations from the inside. I ordered my firefighter to contain the fire with a 1 3/4" line, then go in through the window of the room that was totally involved. Rescue 1 crew and Engine 1 crew that were left, started rescue problem. I then called for a second alarm. The second alarm consisted of Engine 3 and Engine 2. I ordered Engine 3 to go in the front entrance and start rescue operations on the third (3rd) floor. I ordered Engine 2 crew to go in the front entrance and start evacuating the building. I called for a third alarm and ordered Engine 5 to set up their ladders on the west side of the building so they could start bringing people down. I ordered Engine 4 crew to go to the third floor and assist with the rescue operation.

After I had assigned all the companies, I advised Charlie 4 that I was going into the building to check out the situation. I went into the building to check out the situation. I went into the building and found that everything was going very smoothly. The fire had been knocked down on the hallway and all the floors were being evacuated.

Sincerely,

[Signature]
Capt. Roberto Vela
When we arrived, Capt. Vela advised me to drive to the north side of the building. When I stopped the truck in front of the room that was on fire, Capt. Vela advised Firefighter Castaneda to use the 1 3/4 hose. I looked up to the building and saw several people in the windows yelling for help. I advised the people not to panic or jump. I also told them that the fire was out and that there wasn't any danger to them. That's when I saw Miss Johnson fall/jump out the window onto the ground. Miss Johnson was sitting on the edge of the window so I can't say if she jumped or fell out the window. After she fell/jumped, Rescue I personnel and I put her on a backboard and into the ambulance. We then put the 24' extension ladder to assist another lady down off the 3rd floor, but it didn't reach. We then went to Ladder 4's ladders and got the 32' extension ladder. Before we put the 32' extension I went up the 24' extension and advised the lady not to panic or jump and that the fire was out. We then extended the 32' extension ladder up to her window. I then went up and got the lady down.

Sincerely,

[Signature]

Driver,
Hector Cantu
TO: Chief, George Ausborn

FROM: Juan Reyes, Firefighter, A/Driver on Rescue I

DATE: February 26, 1987

SUBJECT: La Posada Hotel Fire

On the morning of February 25, 1987, I Juan Reyes and my partner Ruben Ramos, responded to a regular alarm at La Posada Hotel for a room fire. While enroute to the scene, we observed smoke coming from the building. Upon arriving at the north side of the building, I saw a person on the 3rd floor that was yelling for help. I yelled to her to stay calm and that the fire was being controlled. While I was telling the lady to stay calm, my partner went to Engine 1 to get an extension ladder to help people from the third (3rd) floor get down. At this time I saw the lady falling from the window where she had been. As soon as she hit the ground, I immediately went to her to render aid. She was conscious and telling me to move her out of the way. She kept telling me "help me, aren't you going to help me?". I advised her to stay calm and not to move so as not to injure herself any further. I stayed with her until my partner arrived and I went to get a back board. Upon arriving with the back board, myself, my partner, Ruben Ramos, and Driver Hector Cantu, loaded the lady on the back board and immediately into the ambulance which had just arrived. The three (3) of us continued to help people down from the third (3rd) floor windows.

Sincerely,

[Signature]

Firefighter, A/Driver on Rescue I

Juan Reyes
TO: Chief, George Ausborn

FROM: Lt. Gilbert Longoria

DATE: February 26, 1987

SUBJECT: La Posada Hotel Fire

When giving 2-alarm for fire on hotel, we responded down Main St. all the way to fire scene. Captain Vela advised us to don air paks and go inside hotel for search and rescue. On the corner of Main and Beech firefighter (Davila) and myself, dropped out to go to fire scene. I advised driver (Salinas) to supply water line to Engine 1, which was parked between 14th and 15th Street on Beech St. Then, firefighter and myself went in through the main entrance of hotel, advised firefighter to go to second floor to start search and rescue. I grabbed 14 line from Engine 6 to extinguish fire on front desk and the hallway. Fire was put out and I started to search and rescue on the first floor. I searched from 125 to 179, as to extinguish fire which was igniting again on different spots. Firefighter (Davila) went to second floor through stairway and met with Engine 3 crew and started to search and rescue that floor. They found some people still in rooms and were rescued down to the first floor. Firefighter and Engines 3, 5, and 6 went to the 3rd floor to search and rescue. And firefighter said they found a lot of people in rooms an the people didn't know there was a hotel fire. We had to knock down doors to make sure no one was inside, cause some people didn't want to open doors. After a while, I had manpower which started to knock down ceiling on front desk and all the hallway from room 117 to 135. And then, Chief Garza called all crews to lobby and told us we were going to help the people with their belongings.

Sincerely,

Lt. Gilbert Longoria

[Signature]
TO: Deputy Chief, George Ausborn  
FROM: Lieutenant Juan Palacios  
DATE: February 26, 1987  
SUBJECT: La Posada Hotel Fire

Engine 3 crew "C" Shift  
2-25-87 @ 0417 hrs.

Call came in for a room on fire at La Posada - Rm 123. I told my men to get ready because it was a great possibility of being a second alarm fire. When second alarm was activated Engine 3 crew was already leaving station. While enroute Captain Vela gave me orders to evacuate third (3rd) floor. On arrival, we parked on east front entrance and I told my driver to stay with the truck and my firefighter and I proceeded to enter building on east side main entrance. As we entered we saw flames to our right side on first floor by front desk and also down north hallway. I told my firefighter to forget about fire and to go to the third (3rd) floor to evacuate people. My firefighter and I started banging and yelling on doors; no one would open doors so we started kicking in doors and found people inside rooms. We took them out the main spiral stairs and out the front (east side) of the building and Driver Palacios and Gutierrez were assisting people to safety. These are the rooms that Engine 3 crew checked: Room 102, Tower, Rooms 355 through 392, Ball Room, Valencia Room, Storage Room, Bar, panting all these on third (3rd) floor. When we went outside to change air bottles, Driver Gutierrez advised me that a lady was trapped in a room on the first floor, room 117. My firefighter went to outside window to remove burglar bars and I went inside to break in. I took lady out through front entrance. Engine 3 supplied 1000 gallons of water to Engine 6. We evacuated approximately 50 people from third (3rd) floor. By this time Edinburg crew was sent up stairs to assist me and I ordered them to recheck all rooms again and to set markers on all doors on third (3rd) floor. Engine 3's crew last assignment was to assist people in checking out from rooms.

Sincerely,

Lieutenant Juan Palacios
March 2, 1987

Mr. Leo B. Womack
Womack/Gilman Interests
1001 Texas, Suite 600
Houston, Texas 77002

Dear Mr. Womack:

Under The Life Safety Code 101, 1981, the following requirements will be requested for The La Posada Hotel, 100 North Main, McAllen, Texas.

1. Sprinkler system in basement and high hazard areas.
2. Complete fire alarm and smoke detection system. (State Certified).
3. Stand pipe system throughout with hose cabinet.
4. Enclose stairwells with fire resistant materials.
5. Secondary exits from basement and towers.
6. Enclose boiler room area with two hr. rated walls.
7. Automatic shut of in air handlers.
8. Emergency lights throughout.
10. Correct any and all penetrations.
11. Automatic door closures for all doors.
12. Correct existing emergency lights.
13. All electrical equipment must be done in conduit.

The following are recommendations:

1. Sprinkler system throughout.
2. Intercom and P.A. system.
3. Evacuation plan and emergency procedure in each room.
4. Emergency plan.
5. Fire drills.

EQUAL EMPLOYMENT OPPORTUNITY STATEMENT

The City of McAllen does not discriminate on the basis of race, color, national origin, sex, religion, age and handicapped status in employment or the vision of science.
It is understood that some of the requirements and recommendations may need an explanation. Please feel free to call or come by our office.

Keep in mind that there may be other requirements and recommendations to follow. Thank you for your cooperation.

Sincerely,

Honore Castro
Fire Marshal
Fire Prevention Division

cc: B.J. ULCAK, LA POSADA GENERAL MANAGER
    RICHARD HINOJOSA, ASSISTANT CITY MANAGER
    FERNANDO ROMEROS, DIRECTOR OF BUILDING INSPECTIONS